


Basic ecologists (*basic research*)




1° level applied ecologists (*implications for management*)




### **Assumptions**

Out from comfort zone  
Problem-solving and PM are disciplines themselves  
Adopts a system-thinking approach  
Familiarize with uncertainty  
Make clear the logic of a project



### **10 steps**

1. Identify the general problem.
  2. Analyze the context.
  3. Define project goals and objectives.
  4. What part of the problem can I solve?
  5. Know and improve yourself (internal context)
  6. Start with creativity to find solutions
  7. Decide between various options
  8. Plan the actions and the start process
  9. Monitoring outputs and outcomes
  10. What can I improve? Have I communicated successes (or failures)?
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2° level applied ecologists (*problem solvers and project managers*)